



As a member of MUFG, we will comply with the MUFG Principles of Ethics and Conduct.

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MUFG

Mitsubishi UFJ Research and Consulting

# Shaping the future with the power of insight

# Philosophy

#### Humanism, Romanticism, Realism

Looking to the future, we create value through pioneering intellectual work, exploring reality and ideals and putting our trust in people and society.



### Consulting

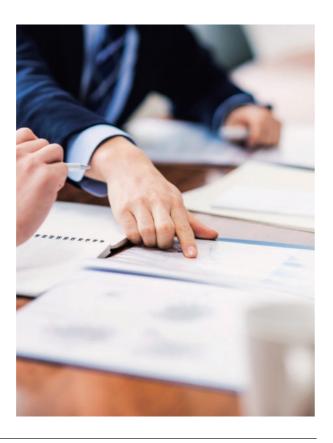
By taking on the many management issues that companies encounter, we have become a leading provider of consulting services.

With over 450 consultants, we handle around 3,000 projects every year for clients ranging from small businesses up to large corporations.

From this experience, we have gained the practical skills and professional know-how to provide support for effective and efficient project execution.

#### Key fields

Management & business strategy (domestic and international), open innovation, organization & human resources strategy, HR technology, IT strategy, ESG strategy, marketing strategy, business management, global operations support



## Policy Research

Through highly specialized research and analysis, we help national and local governments.

We have over 250 researchers and analysts based

We have over 250 researchers and analysts based in Tokyo, Nagoya and Osaka.

Also, in the spirit of giving back to society, we are actively involved in holding seminars, publishing documents and media appearances to gain the understanding of the general public.

#### Key fields

Environment and energy; healthcare and social welfare; economy, industry and labor; urban policy and rural revitalization; intellectual property



#### **Management Information Services**

Our wide-ranging management information services, which include lectures, seminars and online services, enable us to comprehensively support the business growth of Japan-based client companies of MUFG Bank.



#### **Human Resources Development**

As human resource development services, we are providing various education and training programs for our customers such as MUFG business seminars, business schools, video leaning courses and, distance education services.

We also customize original in-house training program upon request.



## Social Impact Partnership

To realize a better society, we are working to create new services based on partnerships with industry, government, academia, and the public and support our customers' initiatives through social advocacy activities in the fields of "Smart City/Well-being" and "Sustainability."



## **Economic Research**

With expertise spanning a wide range of fields in economics and finance, our economists conduct and publish the results of elaborate multidimensional studies and analyses. Through these efforts, we provide valuable economic and financial information to our clients and the public.



#### Mitsubishi UFJ Research and Consulting (MURC)

#### Outline

Headquarters

Company Mitsubishi UFJ Research and Consulting Co., Ltd. 5-11-2 Toranomon, Minato-ku, Tokyo 105-8501, Japan

Established October 1985 Paid-in Capital 2.06 billion yen President

www.murc.jp/english Masakazu Ikeda

Approximately 1,400 as of April 1, 2024 Employees

Stockholders MUFG Bank, Ltd., Mitsubishi UFJ Capital Co., Ltd.,

The Mitsubishi UFJ Factors Ltd., and other institutions

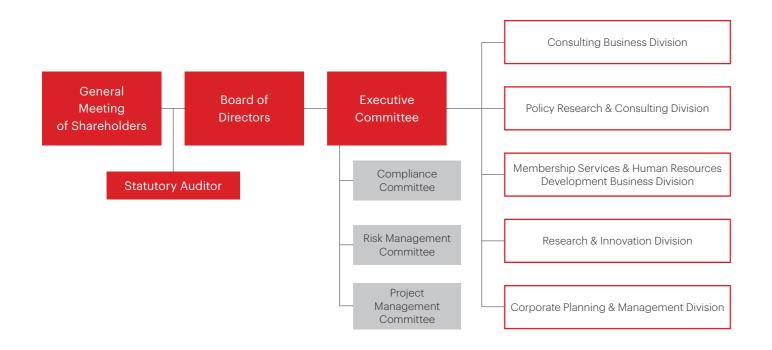
Tokyo (Headquarters), Nagoya, and Osaka Directory

The Representative Office of Mitsubishi UFJ Research and Consulting Co., Ltd. in Ho Chi Minh City Representative Office

Subsidiary PT. MU Research and Consulting Indonesia

MU Research and Consulting (Thailand) Co., Ltd.

#### Organizational Chart



MURC is the think tank and consulting arm of the Mitsubishi UFJ Financial Group, which aims to be "the world's most trusted financial group." We offer diverse services in a broad range of business fields in Japan and overseas, including policy research and recommendations, macroeconomic surveys, consulting, and HRD support through seminars and other means.



https://www.mufg.jp/english/index.html

